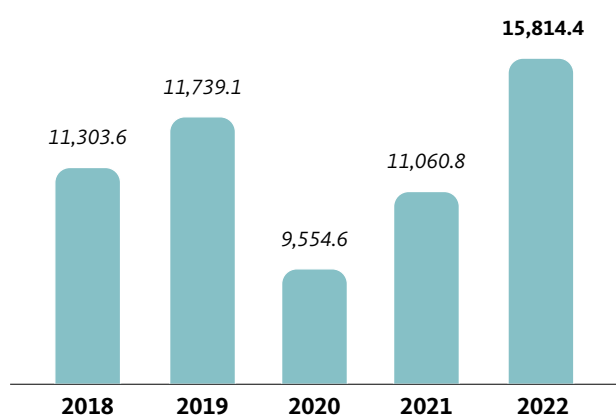


FINANCIAL HIGHLIGHTS

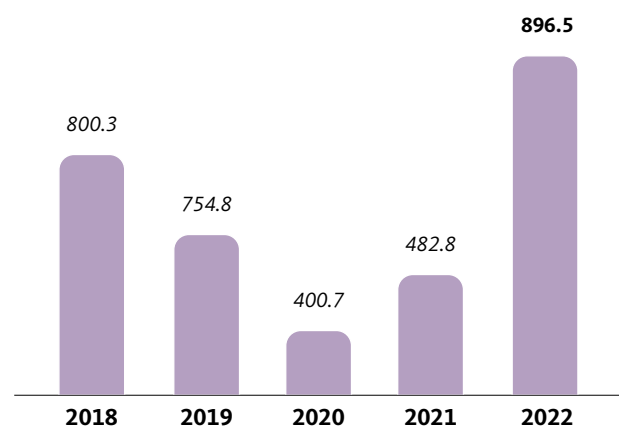
FINANCIAL HIGHLIGHTS

FIVE-YEAR GROUP SUMMARY RESULTS

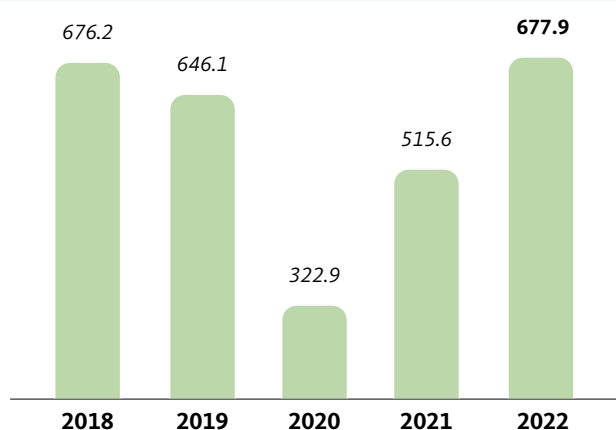
REVENUE (RM million)



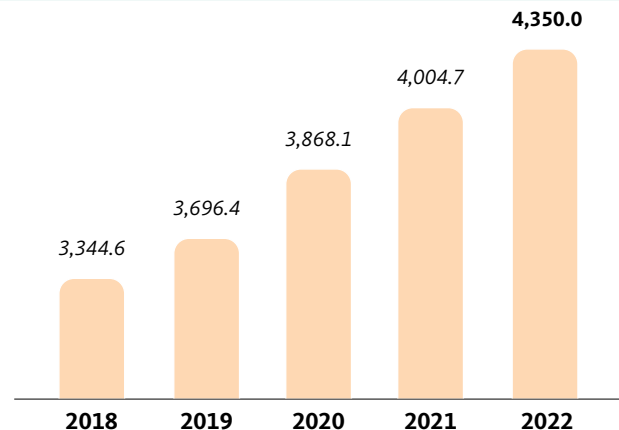
PROFIT BEFORE ZAKAT AND TAXATION (RM million)



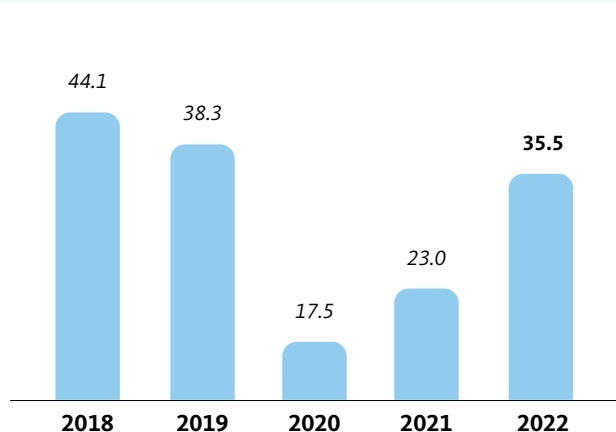
PROFIT FOR THE FINANCIAL YEAR (RM million)



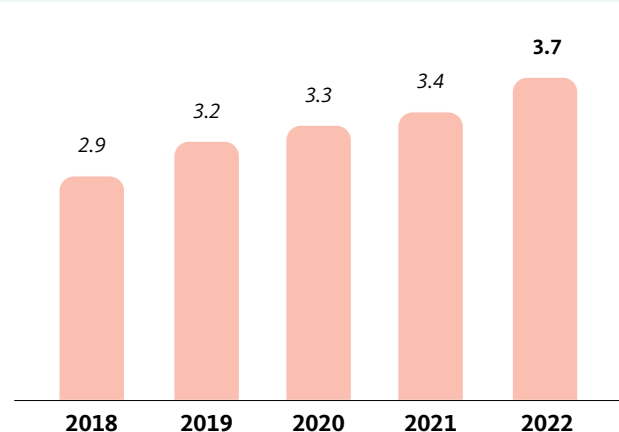
SHAREHOLDERS' FUNDS (RM million)



BASIC EARNINGS PER SHARE (Sen)



NET ASSETS PER SHARE (RM)



FIVE-YEAR GROUP SUMMARY RESULTS

	2018* (RM million)	2019* (RM million)	2020 (RM million)	2021 (RM million)	2022 (RM million)
OPERATING RESULTS					
Revenue	11,303.6	11,739.1	9,554.6	11,060.8	15,814.4
Profit Before Zakat and Taxation	800.3	754.8	400.7	482.8	896.5
Profit Attributable to Equity Holders of the Company	515.4	447.2	204.6	268.2	415.0
Profit for the Financial Year	676.2	646.1	322.9	515.6	677.9
OTHER KEY FINANCIAL POSITIONS					
Shareholders' Funds	3,344.6	3,696.4	3,868.1	4,004.7	4,350.0
Total Assets	10,758.0	11,134.7	11,447.1	12,172.7	12,417.1
Total Liabilities	5,043.6	5,036.6	5,029.9	5,410.1	5,277.1
SHARE INFORMATION					
Per Share					
- Basic Earnings (Sen)	44.1	38.3	17.5	23.0	35.5
- Dividend (Sen)	7.5	6.0	4.0	5.8	14.2
- Net Assets per Share (RM)	2.9	3.2	3.3	3.4	3.7
Share Price information					
- Share Price at Year End (RM)	5.5	4.5	3.4	3.0	3.5
- Market Capitalisation	6,390.6	5,245.6	3,972.2	3,469.8	4,053.9
FINANCIAL RATIOS					
Return on Shareholders' Funds (%)	15.4	12.1	5.3	6.7	9.5
Return on Assets (%)	6.3	5.8	2.8	4.2	5.5
Debt-Equity Ratio (%)	49.6	41.2	38.4	40.4	21.7
Dividend Rate (%)	15.0	12.0	8.0	11.6	28.4
Dividend Yield (%)	1.4	1.3	1.2	2.0	4.1
Dividend Payout Ratio* (%)	17.0	15.7	22.8	25.3	40.0

Notes:

The Group's dividend policy is for all its subsidiaries to declare and pay at least 50% of the subsidiary's net profit as dividends, unless funds are required for capital expenditure or investment purposes. Similarly, the Company has a dividend policy of paying at least 50% of its net profit attributable to shareholders after excluding unrealised profits and after taking into account any significant capital expenditure or Group expansion plan.

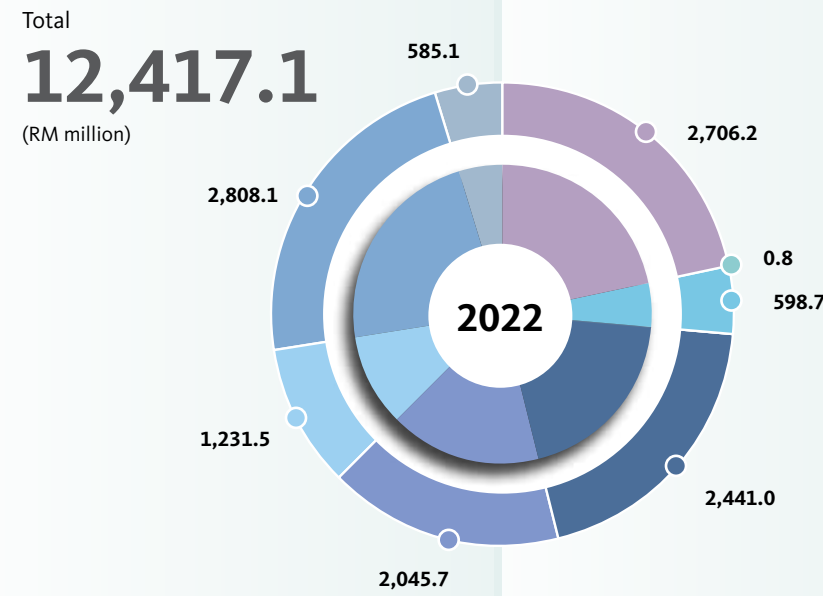
* The financial results have excluded discontinued operations to arrive at the amounts shown in the consolidated statement of comprehensive income.

FINANCIAL HIGHLIGHTS

FINANCIAL HIGHLIGHTS

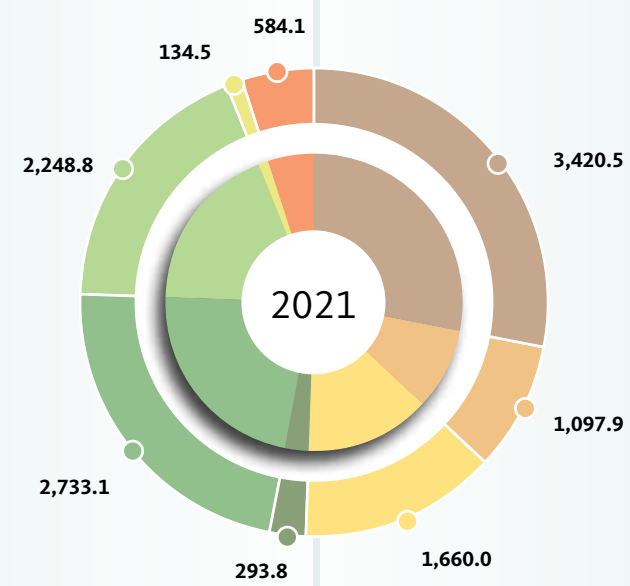
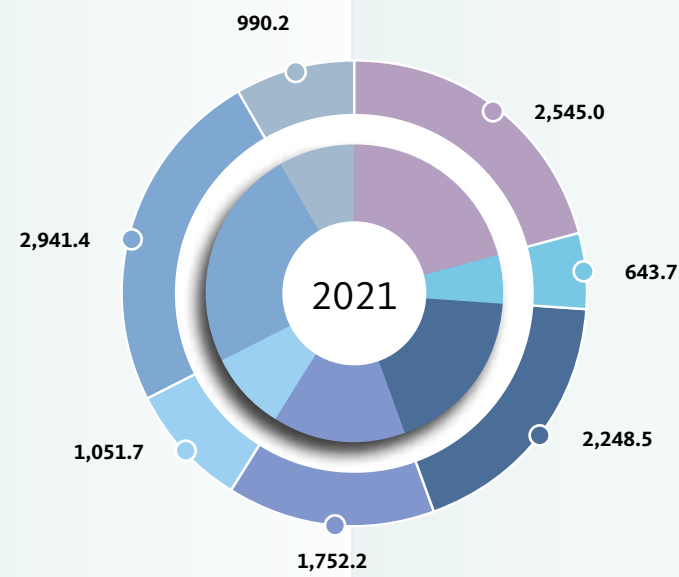
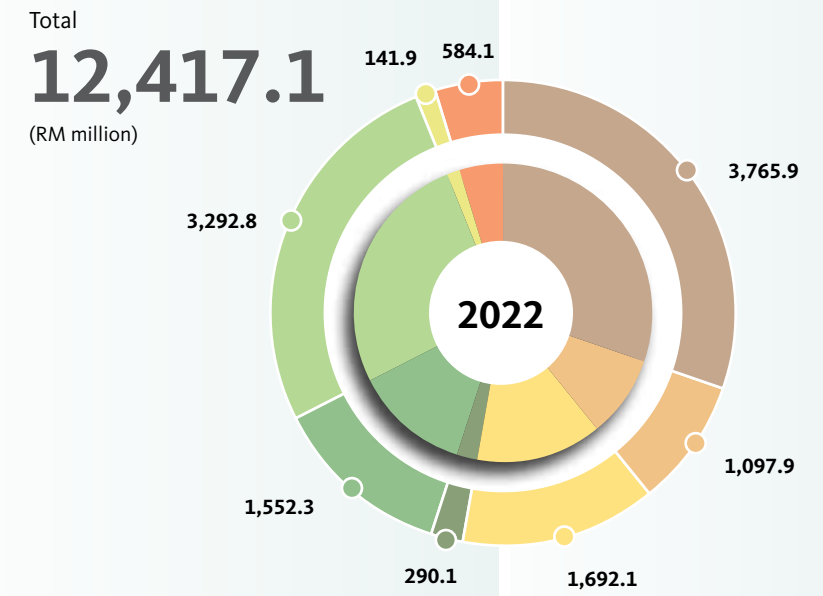
ASSETS

- Property, plant and equipment
- Investment properties and leased assets
- Intangible assets
- Investments in joint ventures and associates
- Inventories
- Receivables
- Deposits, cash and bank balances
- Other assets



EQUITY & LIABILITIES

- Equity**
- Share capital
 - Retained earnings and reserves
 - Perpetual sukuk
 - Non-controlling interests
- Liabilities**
- Provision for warranties
 - Borrowings
 - Payables
 - Other liabilities



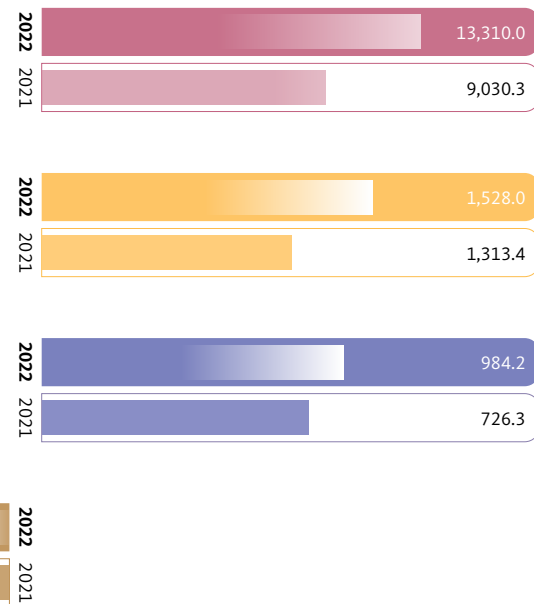
FINANCIAL HIGHLIGHTS

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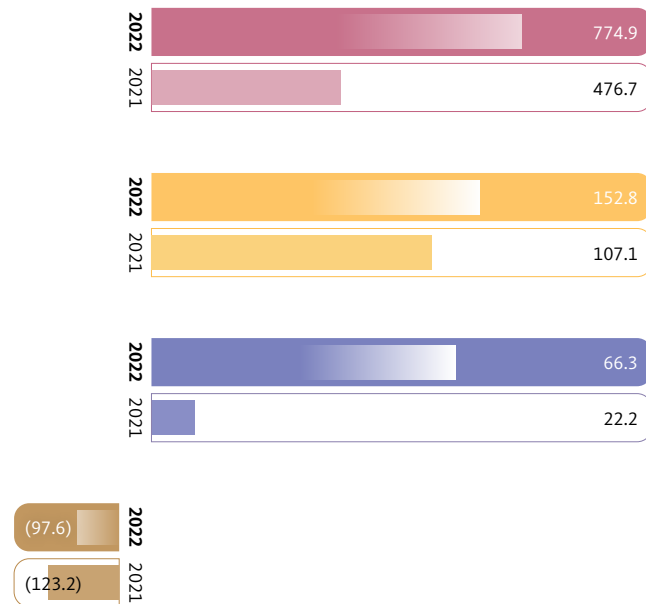
SEGMENTAL ANALYSIS

Automotive Equipment M&E Others*

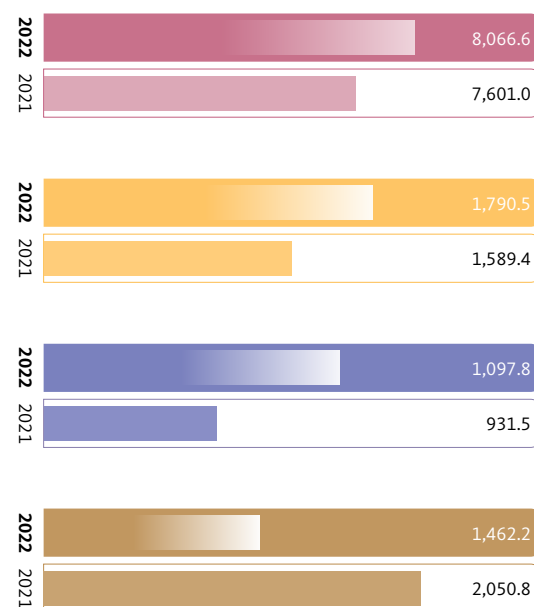
Segment Revenue (RM million)



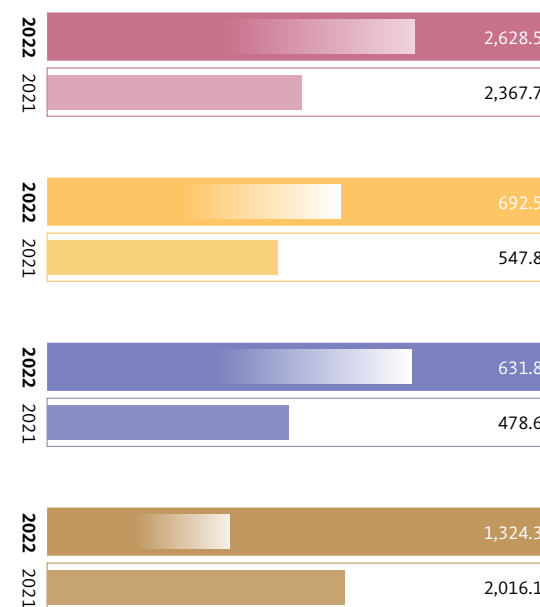
Segment Profit/(Loss) Before Taxation and Zakat (PBTZ) (RM million)



Segment Assets (RM million)



Segment Liabilities (RM million)



Notes:

* Including group elimination.

STATEMENT OF VALUE ADDED

	2022 (RM million)	2021 (RM million)
Value added		
Revenue	15,814.4	11,060.8
Purchase of goods and services	(13,598.1)	(9,421.2)
Value added by the Group	2,216.3	1,639.6
Other operating income	144.6	114.8
Other operating expense	(582.8)	(484.4)
Finance costs	(114.1)	(108.2)
Investment income	70.2	48.7
Share of results of associates and joint ventures	334.9	268.0
Value Added Available for Distribution	2,069.1	1,478.5
Distribution of Value Added		
To Employees		
Employee benefits	832.0	652.2
To Government		
Taxation & Zakat	218.6	(32.9)
To Equity holders		
Dividend paid to equity holders of the Company	102.8	46.7
Dividend paid to holders of Perpetual Sukuk	69.9	69.9
Non-controlling interest	193.0	177.6
Retained for reinvestment and future growth		
Depreciation and amortisation	340.6	343.5
Retained earnings	312.2	221.5
Value Distribution	2,069.1	1,478.5